



Our Reference : UNITEN/COGS/23/2/1/ PM20702
Date : 20 February 2024

Prof. Dr. Iskandar Muda

Kenanga Sari, No.28 C6 Pasar VI Tanjung Sari, Kec.
Medan Selayang, Medan,
North Sumatera Province, Indonesia

Dear Prof. Dr.,

APPOINTMENT AS THESIS EXTERNAL EXAMINER

Universiti Tenaga Nasional is pleased to appoint you as the External Examiner for the thesis of the following candidate:

Name : Hamza Ismail Awwad Hyarat (PM20702)
Programme : Doctor of Philosophy (Business Management) (By Research)
Title of the Thesis : Corporate Governance Mechanisms and Firm Performance in Jordan: The Moderating Role of Ownership Concentration.

2. As the External Examiner you are required to:
 - i. Prepare and submit a written report after evaluating the thesis/dissertation using the attached "Thesis Examiner's Report" form.
 - ii. Conduct the viva-voce/ oral examination together with the other members of the Thesis Examination Panel.
3. The honorarium for thesis examination is USD200 per thesis.
4. Please acknowledge your acceptance of this thesis by email, or by returning the completed form attached.
5. The invitation for viva-voce/ oral examination will be based on the thesis evaluation report. Therefore, we really appreciate if you can submit the thesis evaluation report to us via email before **02 April 2024**. The tentative date of viva is **16 April 2024**.
6. Should you have any queries, please do not hesitate to contact Noraida Binti Mohammad Anuar at telephone 03-89212020 ext. 7301 or email Noraida@uniten.edu.my. You also may contact Nadiah Binti Mohd Halim at telephone 03-89212020 ext. 3019 or email to Nadiah@uniten.edu.my.

Thank you.

Kind regards

Prof. Ir. Dr. Agileswari A/P K. Ramasamy
Dean, College of Graduate Studies
Universiti Tenaga Nasional